

MONTGOMERY COUNTY GREEN BANK MUNICIPAL RESILIENCE PROGRAM (MRP) REQUEST FOR RESPONSES (RFR)

Project Development and Financing Readiness Initiative

Helping Montgomery County build a stronger pipeline of investable municipal resilience projects.

The Municipal Resilience Program (MRP) supports selected municipalities in identifying, developing, and advancing implementation-ready resilience projects where the work strengthens MCGB's Montgomery County resilience finance strategy through market development, project development, implementation planning, and financing readiness.

Issued by:
Montgomery County Green Bank

In Partnership with:
Quantified Ventures
The Nature Conservancy

Developed in Consultation with:
Maryland resilience partners

Solicitation Information

Release Date: July 16, 2026
Application Deadline: August 17, 2026
Program Period: September–December 2026

Montgomery County Green Bank
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Strengthening resilience. Advancing implementation. Accelerating investment.

EXECUTIVE SUMMARY

Building Montgomery County's Next Generation of Investable Resilience Projects

The MCGB Municipal Resilience Program (MRP) is a project development and financing readiness initiative designed to strengthen MCGB's resilience finance strategy by identifying investable resilience projects, advancing financing innovation, and building a pipeline of implementation-ready resilience investments for Montgomery County.

Montgomery County, like communities across Maryland, faces growing climate resilience challenges. Many resilience projects require additional planning, stakeholder engagement, technical development, project definition, and financing readiness before they are positioned to compete successfully for funding, attract investment, or advance toward implementation.

The MRP addresses this market-development challenge by combining the nationally recognized Community Resilience Building (CRB) process with structured project development and financing readiness support. Through this approach, participating municipalities identify priority resilience investments, evaluate implementation pathways, strengthen project readiness, and contribute to the development of replicable resilience finance approaches.

The program is rooted in Montgomery County and is intended to strengthen MCGB's resilience finance strategy by identifying investable resilience projects, understanding municipal financing barriers, testing financing approaches, and developing scalable models that can ultimately support resilience investment within Montgomery County. MCGB welcomes participation from municipalities across Maryland, recognizing that resilience challenges often transcend jurisdictional boundaries and that collaboration creates opportunities to develop innovative financing approaches, share best practices, and strengthen resilience outcomes statewide. Lessons learned through these partnerships will strengthen resilience outcomes for participating municipalities while informing future resilience investments in Montgomery County. Participating communities will also receive tools, project development strategies, and financing approaches they can adapt to advance resilience within their own communities.

The MRP has been developed in partnership with Quantified Ventures (QV) and The Nature Conservancy (TNC) and in consultation with State resilience partners.

The focus of this solicitation is project development, market development, and financing readiness. Successful completion of the program will help participating municipalities evaluate implementation pathways for priority resilience projects, including municipal capital budgets, State and federal programs, philanthropic resources, private investment, public-private partnerships, and, where appropriate, MCGB financing consistent with MCGB's mission, available funding sources, governance, underwriting standards, and applicable program requirements.

Together, these efforts will strengthen MCGB's understanding of municipal resilience finance needs, expand the market for resilience investment, and create a pipeline of implementation-ready resilience projects and financing models that benefit Montgomery County while generating knowledge and approaches that participating communities can replicate throughout Maryland.

Contact

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Abby Singer

Associate Director
Quantified Ventures
ASinger@quantifiedventures.com

1. OPPORTUNITY OVERVIEW

A. PROPOSALS SOUGHT FOR:

The MCGB is seeking applications from selected Maryland municipalities interested in participating in the Municipal Resilience Program (MRP), a project development and financing readiness initiative designed to strengthen MCGB's resilience finance strategy for Montgomery County.

Selected municipalities will participate in a structured process that combines the nationally recognized Community Resilience Building (CRB) process with project development, implementation planning, and financing readiness support. Through this process, municipalities will identify priority projects, complete climate change vulnerability and current strength assessments, evaluate implementation pathways, and help develop models that can inform a stronger pipeline of future resilience investments in Montgomery County.

The program is intended to strengthen MCGB's resilience finance strategy by expanding implementation-ready resilience investment opportunities within Montgomery County. Participation by municipalities outside Montgomery County is intended to create mutual value by advancing project development, strengthening financing readiness, and testing replicable resilience finance approaches. These collaborations help participating municipalities advance local resilience priorities while informing future resilience investment opportunities within Montgomery County.

Approximately two to three municipalities will be selected during this solicitation cycle, subject to available funding and program capacity.

Completion of the MRP does not guarantee financing through MCGB or any other funding source. Rather, participating municipalities will be better positioned to pursue the funding and financing pathway most appropriate for their projects.

B. PROGRAM OVERVIEW:

The MRP is a structured project development and financing readiness initiative designed to help selected municipalities identify climate risks, develop locally driven resilience priorities, and advance implementation-ready projects, with an emphasis on nature-based solutions (NBS) and financing approaches that can inform MCGB's Montgomery County resilience finance strategy.

Participating municipalities will work collaboratively with MCGB and the MRP leadership team through a phased process that integrates community engagement, resilience planning, project development, implementation planning, market development, and financing readiness.

The program begins with the establishment of a multidisciplinary Municipal Core Team and completion of the nationally recognized CRB process, which helps communities identify priority actions and strategies to improve resilience to natural hazards, climate-related risks, and future environmental challenges.

Building on the outcomes of the CRB process, municipalities will receive targeted project development and financing readiness support to refine priority resilience projects, evaluate implementation pathways, strengthen project definition, and identify financing barriers and opportunities. Program engagement culminates in a CRB Summary of Findings Report and the development of an implementation-ready resilience project pipeline that can inform future funding, financing, and implementation opportunities, including opportunities relevant to participating municipalities and, where applicable, Montgomery County.

C. PROGRAM PARTNERSHIP

The MRP is delivered through a partnership between MCGB, Quantified Ventures (QV), and The Nature Conservancy (TNC). Each organization contributes a distinct and complementary role:

- [MCGB](#) serves as the program sponsor and financing partner, using the initiative to strengthen Montgomery County's resilience finance strategy and identify replicable approaches for future investment.
- [Quantified Ventures](#) provides expertise in municipal finance, project development, and financing.

- The [Nature Conservancy](#) leads the Community Resilience Building (CRB) process, resilience planning methodology, and priority project identification.

Together, the partnership creates a pathway that connects resilience planning to project development, financing readiness, and future investment models that can benefit Montgomery County.

Funding

The project development and financing readiness activities supported through this solicitation are funded through philanthropic support to advance resilience finance innovation and market development. Philanthropic funding supports program development, targeted project development support, and project readiness activities, while any future financing provided by MCGB will remain subject to the Bank's mission, available funding sources, governance, underwriting standards, and applicable program requirements.

No Montgomery County Fuel Energy Tax (FET) revenues are used to fund project development activities outside Montgomery County. Any future financing provided by MCGB will remain subject to MCGB's mission, available funding sources, governance, underwriting standards, and applicable program requirements.

D. Building Montgomery County's Resilience Investment Pipeline

MCGB recognizes that many resilience challenges, financing barriers, and project development needs are shared across jurisdictions. The MRP is not intended to expand MCGB's mission beyond Montgomery County or establish a program. Rather, limited participation from municipalities outside Montgomery County creates an opportunity to better understand shared resilience challenges, identify financing barriers, evaluate financing readiness, test replicable project development approaches, and strengthen strategic partnerships.

While the MRP is designed to strengthen MCGB's Montgomery County resilience finance strategy, the program also provides participating municipalities with structured project development, financing readiness support, and opportunities to advance local resilience priorities.

For Montgomery County, the program is expected to support a stronger pipeline of investable municipal resilience projects, a clearer understanding of financing barriers, and replicable approaches that can be incorporated into future MCGB products, underwriting, partnerships, and market-development strategies.

Through this limited cohort, the MRP will help MCGB:

- Identify municipal resilience projects with investment potential;
- Understand barriers that prevent resilience projects from reaching financing readiness;
- Test project development and financing approaches that can be adapted for Montgomery County; and
- Build strategic partnerships that strengthen future resilience investment opportunities in Montgomery County.

Lessons generated through these engagements will be evaluated based on their relevance to Montgomery County and MCGB's mission.

By focusing on market development, financing readiness, and replicable investment models, the MRP helps MCGB move from resilience planning concepts to implementation pathways that can ultimately support Montgomery County communities.

E. PROGRAM BENEFITS AND OUTCOMES

The MRP is designed to strengthen MCGB's Montgomery County resilience finance strategy by helping selected municipalities move from resilience planning to implementation readiness.

Participating municipalities will receive targeted project development and financing readiness support while helping generate lessons and financing approaches that strengthen resilience investments both locally and within Montgomery County.

Participating municipalities will:

- Establish a multidisciplinary Municipal Core Team to manage processes and outcomes
- Complete a CRB process;
- Identify, evaluate, and prioritize resilience projects, with a focus on NBS;
- Explore infrastructure and nature-based, and other resilience solutions appropriate to local conditions;
- Develop a pipeline of resilience projects;
- Improve project development, implementation planning, and financing readiness; and
- Receive guidance on potential implementation pathways and funding opportunities appropriate for their priority projects.

Receive guidance on potential implementation pathways and funding opportunities appropriate for their priority projects, with an emphasis on financing approaches that can inform future Montgomery County resilience investments.

- Demonstrates municipal leadership and commitment to climate resilience.
- Establishes a community-informed resilience framework supported by an active Municipal Core Team.
- Positions municipalities to pursue the funding and financing pathways best aligned with their priority resilience projects, including local, State, federal, philanthropic, private, and, where appropriate, MCGB financing consistent with the Bank's mission, available funding sources, underwriting standards, governance, and applicable program requirements.
- Strengthens future applications for grants and other resilience funding opportunities.
- Supports continued project development, partnership building, implementation readiness, and long-term resilience investment.

The MRP helps ensure that future municipal investments, policies, and infrastructure decisions are informed by a stronger understanding of climate risks, community strengths, and resilience opportunities. By integrating resilience planning with project development and financing readiness, the program provides municipalities with a structured pathway from planning to implementation while strengthening local capacity to deliver long-term resilience investments.

Completion of the Municipal Resilience Program does not guarantee financing through MCGB or any other funding source. Rather, the program is designed to strengthen project definition, implementation planning, community engagement, and financing readiness so municipalities are better positioned to pursue the funding and financing pathway most appropriate for each project.

F. PROGRAM ACTIVITIES AND CRB PROCESS

The MRP helps ensure that future municipal investments, policies, and infrastructure decisions are informed by a stronger understanding of climate risks, community strengths, financing barriers, and resilience opportunities. By integrating resilience planning with project development and financing readiness, the program provides a

structured pathway from planning to implementation readiness while helping MCOB identify replicable financing approaches and future investment opportunities for Montgomery County.

A wide range of resilience projects may be evaluated through the program, including NBS. NBS are strategies that conserve, restore, create, or enhance natural systems to reduce climate risks and improve resilience. These approaches may be implemented independently or alongside traditional engineered solutions to address hazards such as:

- Flooding
- Erosion
- Extreme heat
- Drought
- Stormwater management
- Water quality challenges
- Coastal and inland inundation
- Other climate-related hazards identified through the CRB process

Community Resilience Building (CRB) Process

Led by a designated local project lead and Core Team, municipalities will engage with MRP facilitator(s) to help gather available background information on climate change impacts, hazards, vulnerabilities and strengths, conduct and coordinate meeting with the municipal-based Core Team, and plan a community-based CRB workshop. During the workshop, approximately 20–40 municipal staff, residents, partners, and volunteers will work to:

- Understand connections between ongoing community issues, climate change and natural hazards, and local planning and actions in the municipality;
- Understand how climate change will exacerbate or lead to new community issues, hazards and other challenges the municipality faces;
- Identify infrastructural, societal, and environmental vulnerabilities and evaluate strengths that help make the community more resilient to climate change and natural hazards; Explore nature-based solutions to build resiliency in the municipality;
- Develop a comprehensive list of actions to reduce vulnerabilities and/or reinforce strengths for the municipality;
- Prioritize actions and clearly delineate next steps for the municipality, local organizations, businesses, private citizens, neighborhoods, and community groups; and
- Identify opportunities for the municipality to advance actions that further reduce risks and impacts of climate change and natural hazards and increase local and regional resilience.

Following execution of an agreement, municipalities will work collaboratively with the MRP facilitation team to complete the following activities.

Phase 1 – Prepare for the CRB workshop(s):

Municipalities will:

- Establish a Core Team via consent of leadership with goals and objectives for the municipality;
- Engage stakeholders from the municipality in preparation for the CRB process, including but not limited to municipal officials, community organizations and businesses, private non-profits, and community residents and reflect the diverse populations, interests, and needs of the community;
- Develop partnerships with key non-profits, state and local government agencies, local businesses and academic institutions who can help to inform and enrich the planning process and build support for advancing outcomes at and after the workshop;
- Prepare materials for the workshop, including information specific to the municipality which may help to initially understand top priority hazards, ongoing issues of concern, and action that have been taken to increase resilience; and

- Decide on workshop participants.

Phase 2 – Community Resilience Building Process

During the CRB workshop(s), participants will:

- Characterize Climate Risks and hazards
 - Identify past, current and future hazards using the best available data including newly developed climate change projections from state agencies, and other available resources
 - Determine the top priority hazards within the municipality
- Identify Community Vulnerabilities and Strengths
 - Identify infrastructural vulnerabilities and strengths
 - Identify societal vulnerabilities and strengths
 - Identify environmental vulnerabilities and strengths
 - Identify vulnerabilities in other sectors as chosen by the community
- Identify Community Actions (to reduce vulnerabilities and/or reinforce strengths)
 - Infrastructure investment actions
 - Societal actions
 - Environmental actions
 - Other actions
- Determine the Overall Priority Actions
 - Identify highest-priority actions
 - Further define urgency and timing

Phase 3 – CRB Conclusion and Deliverables

CRB Workshop Conclusion:

- Review draft CRB Summary of Findings report developed by TNC
- Conduct at least one public listening session and present draft report
- Incorporate feedback from listening session(s) and generate final report (in collaboration with TNC)

Phase 4 – Project Development and Financing Readiness

Following completion of the CRB workshops, municipalities will work with the MRP facilitation team to:

- Refine priority resilience projects.
- Evaluate implementation pathways.
- Improve project definition and scope.
- Identify potential funding and financing opportunities.
- Strengthen project development and implementation readiness.
- Develop a pipeline of implementation-ready resilience projects.
- Receive formal recognition for successfully completing the Municipal Resilience Program.

G. PROGRAM TIMELINE

The MRP is expected to be completed over approximately four to six months. The timeline below provides an overview of the anticipated program phases. The timeline below is illustrative and may be adjusted based on municipal schedules and program needs.

Phase	Timeline	Activities
Application Period	July 2026	RFR released, applicant questions, application submission
Municipality Selection	August 2026	Application review, interviews (if necessary), selection notification
Program Kickoff and Preparation	September 2026	Participation agreement executed, Municipal Project Lead designated, Municipal Core Team established. Stakeholder outreach, background information gathering, workshop planning
Community Resilience Building (CRB)	September – October 2026	Community workshops, vulnerability assessment, identification and prioritization of resilience actions
Report Development	October – November 2026	Draft Community Resilience Building Summary of Findings Report, public listening session, revisions
Project Development & Financing Readiness	November – December 2026	Project refinement, implementation planning, evaluation of funding and financing pathways
Program Completion	December 2026	Final Summary of Findings Report delivered and municipality formally recognized for successful completion of the Municipal Resilience Program

2. PERFORMANCE AND AGREEMENT SPECIFICATIONS

A. ELIGIBLE APPLICANTS:

This solicitation is open to Maryland municipalities interested in advancing innovative resilience project development and financing approaches that align with the objectives of the Municipal Resilience Program and strengthen resilience outcomes for both participating communities and Montgomery County.

B. EXAMPLES OF ELIGIBLE RESILIENCE PROJECT CATEGORIES INCLUDE, BUT ARE NOT LIMITED TO:

- Flood mitigation and floodplain management
- Stormwater management and green infrastructure
- Nature-based solutions
- Extreme heat mitigation
- Urban tree canopy expansion
- Water conservation and water quality improvements
- Living shorelines and stream restoration
- Energy resilience and backup power
- Distributed energy resources and microgrids
- Community resilience hubs
- Critical infrastructure protection
- Transportation resilience
- Emergency preparedness infrastructure
- Other climate adaptation projects identified through the Community Resilience Building CRB process

C. MATCH REQUIREMENT:

Participating municipalities are required to provide an **in-kind contribution of approximately 100 hours of staff time** to support successful completion of the Municipal Resilience Program. This contribution demonstrates the municipality's commitment to the project development, community engagement, and financing readiness process and is essential to developing implementation-ready resilience projects.

Municipal staff time may include, but is not limited to, the following activities:

- Establish and maintain a multidisciplinary Municipal Core Team to guide program activities and implementation.
- Designate a municipal project lead to coordinate participation throughout the program.
- Identify and engage municipal departments, elected officials, community organizations, businesses, nonprofit organizations, academic institutions, residents, and other stakeholders.
- Coordinate, schedule, and participate in program meetings, Community Resilience Building (CRB) workshops, and public engagement activities.
- Conduct community outreach to encourage broad participation that reflects the municipality's diverse populations, interests, and needs.

- Provide relevant plans, studies, asset inventories, climate risk information, infrastructure data, budget information, and other materials that support resilience planning, project development, and financing readiness.
- Collaborate with the MRP facilitation team to identify, evaluate, and prioritize resilience projects, including consideration of both infrastructure-based and nature-based solutions where appropriate.
- Review draft project recommendations and the Community Resilience Building Summary of Findings Report and provide feedback prior to finalization.
- Participate in at least one public listening session and assist with incorporating community feedback into the final report.
- Commit to using the Community Resilience Building Summary of Findings Report to inform future resilience planning, project development, capital improvement planning, grant applications, and implementation activities.

The required municipal staff contribution is intended to strengthen local ownership of the process, foster cross-departmental collaboration, and ensure that resilience priorities identified through the program are well positioned to advance toward implementation.

D. ANTICIPATED DURATION OF AGREEMENTS:

Agreements will end on December 31, 2026. The awarded agreements will be reviewed during their course and, upon request, may be extended or otherwise amended at the sole discretion of MRP Leadership Team for a period appropriate to the circumstances.

E. PROGRAM DELIVERABLES:

The Community Resilience Building Summary of Findings Report and other materials developed through the Municipal Resilience Program are intended to serve as public planning resources that support resilience planning, project development, implementation, education, and future funding and financing opportunities. Participating municipalities, the Montgomery County Green Bank (MCGB), and program partners may use these materials to advance resilience initiatives, communicate project priorities, and support future resilience investments, unless otherwise restricted by law or agreed to in writing.

Public reports, presentations, maps, and other materials developed through the program should acknowledge the Montgomery County Green Bank Municipal Resilience Program (MRP) and, where appropriate, recognize the contributions of Quantified Ventures (QV), The Nature Conservancy (TNC), and the Community Resilience Building (CRB) methodology.

3. APPLICATION SUBMISSION INSTRUCTIONS

A. APPLICATION REQUIREMENTS:

Interested municipalities must submit a complete application package that includes the following materials:

1. Municipal Leadership Support

Provide a signed letter or resolution of support from the Mayor, Town Administrator/Manager, City Manager, or governing body demonstrating the municipality's commitment to participating in the Municipal Resilience Program (MRP).

The letter should confirm:

- Commitment to actively participate in the Municipal Resilience Program;
- Support for completion of the Community Resilience Building (CRB) process;
- Commitment to advancing project development and implementation readiness following completion of the program; and
- Commitment to providing the staff time and organizational resources necessary to successfully complete the program

2. Commitment to the Municipal Resilience Program

Provide a written statement describing the municipality's commitment to the Municipal Resilience Program and its project development and financing readiness objectives.

The statement should address:

- Commitment to identifying, prioritizing, and advancing resilience projects that address climate-related risks and community needs;
- Commitment to assigning a local project lead;
- Commitment to establishing and supporting a Municipal Core Team;
- Commitment to participating in Community Resilience Building workshops, project development activities, and public engagement efforts; and
- Commitment to providing sufficient staff time and organizational resources to successfully complete the program.

3. Municipal Project Lead Qualifications

Provide the name and qualifications of the proposed Municipal Project Lead, including a résumé or summary of relevant experience.

The Municipal Project Lead may be a municipal employee, committee member, volunteer, or other designated representative who will:

- Serve as the primary point of contact;
- Coordinate local participation throughout the program;
- Assemble and support the Municipal Core Team;
- Coordinate stakeholder engagement; and
- Work directly with the MRP facilitation team throughout the project.

4. Integration with Existing Planning and Capital Investment Efforts

Describe how the municipality intends to incorporate the outcomes of the Municipal Resilience Program into existing and future planning, capital investment, and resilience initiatives.

Examples include, but are not limited to:

- Hazard Mitigation Plans (HMP);
- Comprehensive Plans;
- Capital Improvement Programs (CIP);
- Asset Management Plans;
- Stormwater or Watershed Plans;
- Open Space and Recreation Plans;
- Sustainability or Climate Action Plans; and
- Other local planning or infrastructure initiatives.

Applicants should also indicate the status of their Hazard Mitigation Plan and Comprehensive Plan (current, under development, or anticipated).

5. Climate Resilience Needs Assessment

Describe your municipality's resilience needs and climate-related challenges.

Responses should address:

- Anticipated climate impacts;
- Significant climate hazards and risks;
- Previous resilience, mitigation, or adaptation initiatives;
- Existing resilience investments underway;
- Community strengths and resilience assets; and
- Significant damages, disruptions, or losses experienced from flooding, extreme heat, severe storms, drought, sea level rise, storm surge, or other climate-related events.

6. Readiness to Advance Projects Toward Implementation

Describe your municipality's readiness to move resilience projects from planning to implementation.

Responses should address:

- Existing resilience, sustainability, infrastructure, or capital planning efforts;
- Existing or anticipated resilience projects that could advance toward implementation within the next three to five years;
- Organizational capacity to develop and implement resilience projects;
- Leadership commitment to advancing implementation; and
- How participation in the Municipal Resilience Program will strengthen project development, financing readiness, and future implementation.

7. Municipal Interest in the Program

Briefly describe why your municipality is interested in participating in the Municipal Resilience Program.

Responses may address:

- Why this is the right time for your municipality to participate;
- The outcomes you hope to achieve through the program;
- Applications will be evaluated based on the municipality's organizational commitment, project management capacity, readiness to advance resilience projects toward implementation, and the potential for participation to strengthen resilience project development while generate lessons, strategic partnerships, and replicable approaches that strengthen resilience investments in participating municipalities while informing future resilience investments in Montgomery County.
- How participation will support your municipality's long-term resilience goals.

B. EVALUATION:

Applications will be reviewed by the Municipal Resilience Program (MRP) Leadership Team, comprised of representatives from the Montgomery County Green Bank (MCGB), Quantified Ventures (QV), and The Nature Conservancy (TNC).

Applications will be evaluated based on the municipality's organizational commitment, project management capacity, readiness to advance resilience projects toward implementation, and the potential for participation to strengthen resilience project development while generating lessons, strategic partnerships, and replicable approaches that can inform future resilience investments within Montgomery County.

Selected municipalities should also demonstrate how participation will advance resilience priorities within their own communities, the MRP Leadership Team will seek to select a limited cohort of participating municipalities that can collectively advance resilience market development, support project development and deal formation, and establish replicable financing pathways that can be extended and scaled within Montgomery County.

Important Note: Municipalities are not required to have completed resilience plans, engineering studies, or identified funding sources before applying. One of the primary objectives of the Municipal Resilience Program is to help participating municipalities strengthen project definition, implementation planning, and financing readiness.

Likewise, applicants are not required to have projects that are immediately ready for financing. The program is designed to support municipalities at various stages of project development and to help advance priority resilience projects toward implementation over time.

Evaluation Criteria

The following criteria will be considered in evaluating applications:

1. Leadership Commitment

Demonstrated commitment from elected and administrative leadership to actively support and participate in the Municipal Resilience Program, including a commitment to advancing resilience project development beyond completion of the program.

2. Organizational Commitment

The municipality's willingness to dedicate staff time, organizational resources, and sustained participation necessary to successfully complete the project development, community engagement, and financing readiness process.

3. Project Management Capacity

Qualifications, experience, and organizational capacity of the proposed Municipal Project Lead and Municipal Core Team to successfully manage program activities and coordinate stakeholder engagement.

4. Integration with Existing Planning and Capital Investment Efforts

The extent to which resilience priorities and project recommendations can be integrated into existing and future planning initiatives, capital improvement programs, infrastructure investments, and other municipal decision-making processes.

5. Demonstrated Climate Resilience Need

Severity of climate-related risks, vulnerabilities, resilience challenges, and opportunities affecting the municipality, including consideration of existing resilience investments and community needs.

6. Implementation Readiness

The municipality's potential to identify, develop, prioritize, and advance implementation-ready resilience projects, including organizational capacity, existing planning efforts, leadership support, and the potential to pursue future funding and financing opportunities.

7. Strategic Value

The extent to which participation will strengthen resilience project development practices, foster strategic partnerships, generate replicable financing approaches, and create lessons that can provide models that participating municipalities can adapt while also informing future resilience investments in Montgomery County.

8. Community Impact

The potential for the program to strengthen resilience outcomes for residents, businesses, critical infrastructure, and vulnerable populations through meaningful community engagement, equitable participation, and implementation-ready resilience investments.

The MRP Leadership Team reserves the right to reject any or all applications that do not meet the objectives of this Request for Responses (RFR) or fail to provide sufficient information for evaluation. The Leadership Team also reserves the right to consider geographic diversity, partnership opportunities, alignment with program objectives, and overall program balance when making final selections.

Selection under this solicitation does not create any preference or priority for participation in future Municipal Resilience Program funding, financing, or technical assistance opportunities. Future participation will be subject to the requirements, evaluation criteria, and available resources associated with each subsequent solicitation or program.

Applicants are encouraged to review Appendix B – Application Checklist and Appendix C – Frequently Asked Questions before submitting their application.

MCGB and Quantified Ventures reserve the right to request additional information, conduct follow-up discussions, and clarify application materials during the review process.

4. PROGRAM SCHEDULE

A. PROGRAM SCHEDULE

The following schedule is provided for planning purposes only. The Montgomery County Green Bank (MCGB) reserves the right to revise the schedule at its sole discretion.

Milestone	Date
Request for Responses (RFR) Released	July 16, 2026
Deadline for Questions	July 27, 2026
Responses to Questions Posted	July 31, 2026
Applications Due	August 14, 2026
Application Review	August 2026
Municipality Selection	September 8, 2026
Participation Agreements Executed	September 2026
Program Kickoff	September 2026

B. SUBMISSION INSTRUCTIONS

Applications must be received no later than 5pm ET on August 17th, 2026.

Late applications may not be considered.

Applicants are encouraged to submit applications in advance of the deadline to avoid technical issues.

Applications must be submitted electronically in PDF format to:

Laura Mondragón

Senior Director, Climate Resilience & Adaptation
Montgomery County Green Bank
lmondragon@mcgreenbank.org

Abby Singer

Associate Director
Quantified Ventures
ASinger@quantifiedventures.com

Subject Line:

Municipal Resilience Program – [Municipality Name]

C. QUESTIONS

Questions regarding this solicitation must be submitted by the date identified in the Program Schedule.

Questions should be sent to:

Abby Singer

Associate Director
Quantified Ventures
ASinger@quantifiedventures.com

Responses to substantive questions may be shared with all prospective applicants to ensure a fair and transparent solicitation process.

D. RESERVATION OF RIGHTS

The Montgomery County Green Bank reserves the right to:

- Modify or cancel this Request for Responses (RFR) at any time.
- Extend submission deadlines.
- Request additional information or clarification from applicants.
- Reject any or all applications.
- Select none, one, or multiple municipalities.
- Negotiate the final scope of participation with selected municipalities.
- Make selections that best advance the objectives of the Municipal Resilience Program.

Issuance of this RFR does not obligate MCGB to enter into any agreement or provide funding or financing.

Attachment A: Application Cover Sheet

MONTGOMERY COUNTY GREEN BANK MUNICIPAL RESILIENCE PROGRAM

Municipality Information	
Municipality Name:	
County:	
Mailing Address:	
Municipality Website:	
Primary Contact	
Name:	
Title:	
Phone:	
Email:	
Proposed Local Project Manager	
Name:	
Title:	
Organization:	
Phone:	
Email:	
Municipal Leadership	
Mayor / Town Manager / City Manager / Council President:	
Title:	
Application Checklist Please confirm that the following materials are included:	☐ Letter or Resolution of Support ☐ Commitment to the CRB Process Statement ☐ Local Project Manager Resume ☐ Integration with Existing Planning Efforts Narrative ☐ Climate Resilience Needs Assessment ☐ Readiness to Advance Projects Toward Implementation Narrative

Certification

I certify that the information contained in this application is accurate to the best of my knowledge and that the municipality is authorized to submit this application.

Authorized Representative:

 Title:

 Signature:

 Date:

Attachment B: Application

MONTGOMERY COUNTY GREEN BANK MUNICIPAL RESILIENCE PROGRAM

Municipal Resilience Program Application

Please provide responses to the following questions and include all required supporting documentation. Responses should be concise but sufficiently detailed to allow the MRP Leadership Team to evaluate your municipality's interest, readiness, and capacity to participate in the Municipal Resilience Program.

1. Municipal Leadership Support

Please attach a signed letter or resolution of support from the Mayor, Town Administrator/Manager, City Manager, or governing body demonstrating the municipality's commitment to the Municipal Resilience Program (MRP) and willingness to support and participate in the Community Resilience Building (CRB) process.

The letter should also confirm that municipal leadership will actively participate in workshop activities and support implementation of the project.

Attachment Required: Letter or Resolution of Support

2. Commitment to the Community Resilience Building Process

Please provide a written statement describing the municipality's commitment to the Community Resilience Building (CRB) process and resilience planning.

Your response should address:

- Commitment to planning for climate-related risks and hazards;
 - Commitment to assigning a local project manager;
 - Commitment to establishing and supporting a local core team;
 - Commitment to participating in workshops and project activities; and
 - Commitment to providing sufficient staff time and resources necessary to successfully complete the project.
-

3. Local Project Manager Qualifications

Please provide the name and qualifications of the proposed local project manager, including a resume and summary of relevant experience.

The local project manager may be a municipal employee, committee member, volunteer, or other designated representative who will:

- Serve as the primary point of contact;
- Coordinate local participation;
- Assemble and support the local core team; and
- Work directly with MRP facilitators throughout the project.

Attachment Required: Resume and summary of relevant experience

4. Integration with Existing Planning Efforts

Please describe how the municipality intends to use the results of the CRB process to inform existing or future planning efforts.

Examples may include:

- Hazard Mitigation Plans (HMP);
- Comprehensive Plans;
- Open Space and Recreation Plans;
- Capital Improvement Plans;
- Watershed or Stormwater Plans;
- Sustainability Plans; and
- Other local planning initiatives.

Please also indicate the status of your Hazard Mitigation Plan and Comprehensive Plan, including whether it is currently active, under development, or anticipated in the near future.

5. Climate Resilience Needs Assessment

Please describe your municipality's resilience needs and climate-related challenges.

Responses should address:

- Anticipated climate impacts;
 - Significant natural hazards and risks;
 - Previous resilience, mitigation, or adaptation efforts;
 - Community strengths and existing resilience assets; and
 - Any significant losses, disruptions, or damages experienced from flooding, extreme heat, severe storms, drought, sea level rise, storm surge, or other climate-related events.
-

6. Readiness to Advance Projects Toward Implementation

Please describe your municipality's readiness to advance resilience projects beyond planning and toward implementation.

Responses should address:

- Existing resilience, sustainability, infrastructure, or capital planning efforts;
- Potential resilience project opportunities;
- Organizational capacity to advance projects;
- Leadership commitment to implementation; and
- How participation in the MRP could help position projects for future financing, grant funding, or implementation support.

Attachment C: Frequently Asked Questions

Municipal Resilience Program (MRP)

Frequently Asked Questions (FAQ)

1. What is the Municipal Resilience Program (MRP)?

The Municipal Resilience Program (MRP) is a project development and financing readiness initiative administered by the Montgomery County Green Bank (MCGB) to strengthen MCGB's resilience finance strategy for Montgomery County. The program combines the nationally recognized Community Resilience Building (CRB) process with project development, implementation planning, and financing readiness support.

The program is designed to help selected municipalities identify priority resilience projects, evaluate implementation pathways, improve project readiness, and develop investment models that can inform a pipeline of future resilience investments in Montgomery County.

2. Who is eligible to apply?

Municipalities in Montgomery County are eligible to apply. Municipalities outside Montgomery County may apply only where participation would directly advance MCGB's Montgomery County resilience finance strategy.

For applicants outside Montgomery County, participation must help MCGB identify municipal resilience financing barriers, test replicable project development or financing approaches, build strategic partnerships, or generate lessons that can be applied to future resilience investment opportunities in Montgomery County.

3. How many municipalities will be selected?

The Municipal Resilience Program anticipates selecting approximately **two to three municipalities**, subject to available funding and program capacity.

4. Does the program provide grant funding?

No.

The Municipal Resilience Program provides targeted project development and financing readiness support focused on:

- Community engagement
- Community Resilience Building (CRB)
- Project development
- Implementation planning
- Financing readiness

The program does not provide direct grant funding for construction or implementation.

5. Does participation guarantee financing through MCGB?

No.

Completion of the Municipal Resilience Program does **not** guarantee financing through the Montgomery County Green Bank or any other funding source.

Rather, the program is designed to strengthen project definition, implementation planning, community engagement, and financing readiness so municipalities are better positioned to pursue the funding and financing pathway most appropriate for each project.

Potential implementation pathways may include:

- Municipal capital budgets

- State funding programs
- Federal funding opportunities
- Philanthropic funding
- Private investment
- Public-private partnerships
- MCGB financing, where appropriate and consistent with MCGB's mission, available funding sources, underwriting standards, governance, and applicable program requirements

6. What is the Community Resilience Building (CRB) process?

The Community Resilience Building (CRB) process is a nationally recognized community engagement and resilience planning methodology developed by The Nature Conservancy.

The process brings together municipal staff, community organizations, residents, businesses, and other stakeholders to:

- Identify climate risks
- Assess vulnerabilities and strengths
- Prioritize resilience investments
- Develop implementation strategies
- Build community consensus

Within the Municipal Resilience Program, the CRB process serves as the foundation for subsequent project development and financing readiness activities.

7. How much staff time is required?

Participating municipalities should expect to contribute approximately **100 hours of in-kind staff time** throughout the duration of the program.

This commitment includes participation by the Municipal Project Lead, Municipal Core Team, and other municipal staff involved in workshops, meetings, public engagement activities, and review of program deliverables.

8. What types of projects are eligible?

A wide variety of resilience projects may be explored through the program, including but not limited to:

- Flood mitigation
- Stormwater management
- Nature-based solutions
- Green infrastructure
- Urban tree canopy
- Water conservation
- Energy resilience
- Community resilience hubs
- Critical infrastructure protection
- Transportation resilience
- Climate adaptation projects identified through the CRB process

The program is intended to help municipalities identify and prioritize projects based on their own resilience needs rather than limiting participation to a predefined list of project types.

9. What are Nature-Based Solutions?

Nature-Based Solutions (NBS) are actions that protect, restore, or enhance natural systems to reduce climate risks while providing environmental, economic, and community benefits.

Examples include:

- Green infrastructure
- Urban forests
- Wetland restoration
- Stream restoration
- Floodplain restoration
- Living shorelines
- Bioswales
- Rain gardens

Nature-Based Solutions may be implemented independently or alongside traditional engineered infrastructure.

10. Who should participate from our municipality?

Each municipality should designate:

- A Municipal Project Lead
- A multidisciplinary Municipal Core Team

Core Teams may include representatives from:

- Public Works
- Planning
- Engineering
- Sustainability
- Emergency Management
- Parks and Recreation
- Finance
- Economic Development
- Municipal leadership

Municipalities are also encouraged to engage community organizations, nonprofit partners, local businesses, educational institutions, utilities, and residents.

11. What are the primary program deliverables?

Participating municipalities will receive:

- Community Resilience Building workshops
- Community engagement support
- Targeted project development support
- Community Resilience Building Summary of Findings Report
- Prioritized resilience actions
- Project development support
- Financing readiness guidance
- Implementation-ready resilience project pipeline

12. How will municipalities be selected?

Applications will be evaluated using the criteria outlined in the Request for Responses, including:

- Leadership commitment
- Organizational commitment
- Project management capacity
- Climate resilience need
- Implementation readiness
- Community impact
- Strategic value to the program

The MRP Leadership Team will also consider geographic diversity, partnership opportunities, and overall program balance when making final selections.

13. Is there a cost to participate?

There is no application fee.

Municipalities are expected to provide an in-kind contribution of approximately **100 hours of staff time** to support participation throughout the program.

14. Why is limited participation outside Montgomery County included?

The Municipal Resilience Program is rooted in Montgomery County and is intended to strengthen MCGB's resilience finance strategy by expanding the pipeline of implementation-ready resilience projects and financing models that can ultimately be deployed within the County.

Limited participation by municipalities outside Montgomery County helps MCGB understand municipal resilience financing barriers, test replicable project development and financing approaches, and build strategic partnerships that may benefit Montgomery County. It is not the purpose of the program to operate a statewide consulting or technical assistance program.

Lessons learned through these engagements will be evaluated based on their relevance to MCGB's Montgomery County mission and future resilience investment opportunities within the County.

15. Who are the program partners?

The Municipal Resilience Program is delivered through a partnership between:

- Montgomery County Green Bank (MCGB)
- Quantified Ventures (QV)
- The Nature Conservancy (TNC)
- The program has also been developed in consultation with State resilience partners.

16. Who should we contact with questions?

Questions regarding this Request for Responses should be directed to:

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