

# Lifting Off: Our Initial Product and Our Next Generation Ideas

Tom Deyo, CEO and Bonnie Norman and Bob Sahadi of Board of Directors



# What are we covering today?

- The mission of the Montgomery County Green Bank and efforts underway.
- An update on our current offering and how to take advantage of it.
- > Our ideas under consideration let's hear your input!



### Who are we?

Montgomery County Green Bank: Your Partner for Clean Energy

- ➤ The nation's FIRST County-level green bank, designated in July 2016, chartered by the County in 2015
- Not a Bank, a Fund.
- ➤ Independent, 501(c)3 non-profit corporation; 11 member board (2 County members)
- ➤ Capital opportunity of \$14 million (County settlement from Pepco-Exelon merger)



# What are we trying to do?

In partnership, grow the clean energy market in Montgomery County.

#### Cascade of results:

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More Capital =

More Projects / Jobs =

Greater Energy Savings =

Better Financial Security =

Less Energy Demand =

Lower Greenhouse Gas Emissions
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# How Do We Approach Our Work?



Find gaps in the existing market for private sector financing products (e.g., loans) offered to property owners for energy efficiency/renewable energy projects.



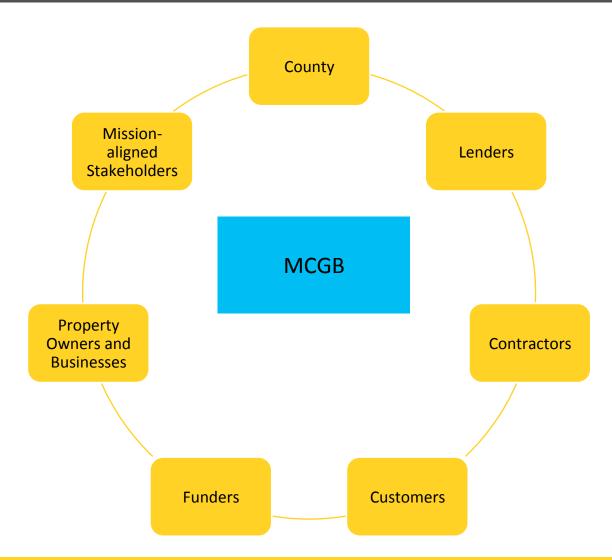
Partner with private lenders to co-invest Green Bank capital, reducing their risk in order to attract private capital into the market.



Achieve transformation when private lenders become comfortable with investing in these projects.



# What is Key to Our Success? Partnerships





# Before Lift Off: Looking for Gaps Commercial and Industrial Sector

#### **Market Assessment**

- > C-PACE serves larger investments \$250,000 and above.
- Pepco's Small Business Advance Program serves smaller businesses with grants and 0% financing.
- Contractors identified gap in financing for medium-sized businesses between Pepco Small Business Advance and C-PACE.
- Lenders are not proactive in this market and do not desire to underwrite the energy savings.

#### **Montgomery County Green Bank Response**

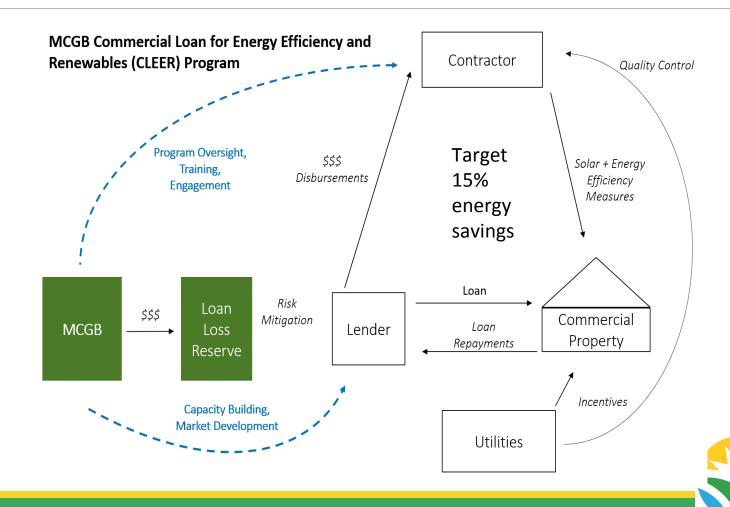
- Develop a product that works in this identified gap.
- Reduce the risk for lenders by offering to cover initial losses incurred by lenders, making loans for energy efficiency and eliminate the concern on underwriting on energy savings.
- Leverage Green Bank funds by at least 10:1 using a loan loss reserve structure.
- Partner with contractors to deliver product to customers and close more projects.



# Responding With A Construct: How the Green Bank Works

#### Structure:

- We stand behind lender for losses
- We authorize contractors for program
- Lenders make loans on specific energy efficiency and renewable scopes of work
- Borrowers approved on credit; but savings support payments
- We provide oversight



### Lift Off: Our First Product

#### **Commercial Loan for Energy Efficiency and Renewables (CLEER)**

- Revere Bank (local) and Ascentium Capital LLC (national) lenders in pilot
- Commercial buildings and businesses (include multifamily properties)
- Scope of work energy efficiency, Co-Gen, Solar PV, Energy Storage, water conservation
- Contractors are on PEPCO list for Commercial and Industrial Program

#### **CLEER Terms**

- Loans generally between \$10,000 to \$250,000; lower interest rates
- 100% financing for retrofits
- Up to 12 years helps match savings to loan payment
- Not secured by property



## Accessing the CLEER Product

#### **Contractors**

- Become Pepco approved contractor for Energy Savings for Business Program
- Focus on low and moderate income households
- Sign Green Bank's Contractor Agreement

#### **Property Owners and Businesses**

Contact Authorized Contractor OR Revere Bank/Ascentium Capital

#### Lenders

- In Pilot Program for 12 months
- Looking for partners for other products



## Financial Products in the Pipeline

#### **Residential Energy Efficiency and Renewables**

- Homeowners throughout County
- Focus on low and moderate income households

#### **Community Solar**

- Supports market and low and moderate income communities
- Various models under review

#### **Affordable Rental**

- Low and moderate income communities
- Technical assistance support being evaluated

#### **Commercial PACE**

Large-scale commercial properties



# Residential Loan – Thoughts on a Product

#### **Type of Loan**

- Secured
- Unsecured

#### **Interest Rates**

- Fixed, Variable
- Percent

#### **Energy Savings**

% improvement

#### **Contractors**

- Credentials
- Quality Control

#### **Limited and Moderate Income Needs**

Special considerations

#### Solar

With or Without Energy Efficiency



### Affordable Rental Considerations

- ☐ What are key factors to consider?
- What would make a product unworkable?
- What energy efficiency measures are most important?
- ☐ Is solar a possibility?
- ☐ What would be some key terms for a product?



# Community Solar: What Role is Needed?

- Is it feasible in Montgomery County?
- What is needed to make it feasible?
- ☐ How can it work for limited and moderate-income households?
- ☐ Where can it be situated in the county?
- Where can the Green Bank be most effective?



# Commercial PACE: Helping with Scale

- ☐ Complement to CLEER
- ☐ Goal of increasing lenders in program
- Identifying impediments to broader use
- Looking at means to bridge construction period



# Engage and Learn with Montgomery County Green Bank

- See our website www.mcgreenbank.org
- $\square$  Sign up for our newsletter on the website (bottom of homepage)
- Follow us on:
  - Twitter: @mcgreenbank
  - Facebook
  - LinkedIn
- ☐ Find us at GreenFest on May 5.
- **Call us**



# Thank you for connecting with MCGB

**County Executive** 

**County Council** 

**Regional Center Directors** 

City of Takoma Park

City of Rockville

City of Gaithersburg

One Montgomery Green

Poolesville Green

Bethesda Green

Montgomery County Economic Development Corporation

**Dept of Transportation** 

**Dept of Environmental Protection** 

Dept of Finance

**Dept of Housing and Community Affairs** 

**Town Creek Foundation** 

Assoc of Baltimore Area Grantmakers

Washington Region Assoc of Grantmakers

MD DHCD

MD Clean Energy Center

MD Energy Administration

**Montgomery County Chamber of Commerce** 

Sierra Club of Montgomery County

**Greater Silver Spring Chamber of Commerce** 

Wheaton-Kensington Chamber of Commerce

Rotary Club - Silver Spring Chapter

USGBC - MD Chapter

Apartment and Office Building Association

Institute for Energy and Environmental Research

**Environmental Finance Fund** 

Climate Xchange

**Energy Efficiency for All** 

NHT

**New Ecology** 

Montgomery Housing Partnership

**Commons Energy** 

NCLC

**GRID Alternatives** 

MD Sun

Groundswell

Neighborhood Sun

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Maryland Bankers Association

Sandy Spring Bank

**United Bank** 

Revere Bank

**PNC Bank** 

**Ascentium Capital** 

Citi Bank

John Marshall Bank

Eagle Bank

NASA Credit Union

**Educational Systems Fed CU** 

City First

**Calvert Foundation** 

Pace Financial Services

Greenworks

**Urban Ingenuity** 

Pepco

ICF

Lockheed Martin





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